# Managing a Budget

Conducted by the Budget Office Corbin deNagy



## Agenda

- Background
- OMNI Funds
- Designations
- Spending Constraints
- Correcting Deficits
- FAQ
- Resources



#### **BACKGROUND**



## **OMNI Organizational Structure**

- Departments roll up to Areas
- Areas roll up to Schools/Colleges\*
- Schools/Colleges roll up to Divisions

Department	Area	School/College	Division
007010 (Football)	Men's Athletics	Athletics	Central Administration
214000 (Chemical Engineering)	Chemical Engineering	College of Engineering	Academic Affairs
248386 (Living Only To See The Throne)	Student Allocations Committee	Student Activities & Orgs	Student Affairs



## General Ledger Concepts

- <u>General Ledger (GL)</u>: Where accounting transactions are recorded, contains actual (non-budgetary) financial information
- <u>GL Accounts</u>: Classify balances on the GL *Examples*:
  - 112000 Cash in Bank
  - 。 600501 Investment Earnings-Interest
  - 741101 Supplies Office
- <u>GL Journal Entries</u>: Record accounting transactions, must be in balance (Debits=Credits)

## General Ledger Concepts

GL Account Type	OMNI Accounts	GL Account Examples	Increase	Decrease
Assets	1XXXXX 2XXXXX	Cash, Receivables	Debit	Credit
Liabilities	3XXXXX 4XXXXX	Accounts Payable	Credit	Debit
Revenues	6XXXXX	Interest Income	Credit	Debit
Expenses	7XXXXX	Salaries, Office Supplies	Debit	Credit

- When a voucher is keyed
  - Debit Expense \$500
  - Credit Payable (\$500)

- When the payment is made
  - Debit Payable \$500
  - o Credit Cash (\$500)



#### Commitment Control Concepts

• <u>Budgetary Accounts</u>: Classify balances on Commitment Control (KK)

- 690500 Budget Interest Earnings
- 710200 Budget Faculty
- 740000 Budget Expense
- <u>Budget Journals & Budget Transfers</u>: Record transactions to KK budget ledgers
  - Journals are used to increase or reduce budget
  - Transfers are used to transfer budget



#### **Commitment Control Concepts**

• KK Ledger Group & KK Ledgers: Where budgetary transactions are recorded

KK Ledger Group	KK Ledger
CC_EXP_GRP For non-project expense budgets	CC_BUD – Expense Budget
	CC_ENC – Encumbrances
L system L system Warner	CC_EXP – Expense
	CC_REV_BUD – Revenue Budget
CC_REV_GRP For non-project revenue budgets	CC_REV_REC – Revenue Recognized
1 1)	CC_REV_COL – Revenue Collected



## GL & KK: What posts to each?

Transaction	GL	KK
GL Journal Entries	Everything  Lines including cash, receivables, payables, revenues, expenses, etc. all post to the GL.	Some things  Only lines including non- property revenues and non-property expenses post to KK.
Budget Journals & Budget Transfers	Nothing GL Journal Entries are the only financial transactions that post to the GL.	Everything  Lines updating budget  balances post to the  appropriate KK budget  ledgers.
Other – Purchase Orders, Travel Authorizations, etc.	Nothing GL Journal Entries are the only financial transactions that post to the GL.	Some things  Encumbrances are established when purchase orders or travel authorizations are issued.



#### **OMNI FUNDS**



#### Education and General (E&G)

- OMNI funds 1xx (non-College of Medicine) and 2xx (College of Medicine and College of Engineering).
- Appropriated by the State Legislature.
- Includes General Revenue (primarily Florida's sales tax), Student Tuitions and Fees, and Lottery.
- Spending must result in a direct, specific benefit to the university.

#### E&G: Tuition Differential

- OMNI funds 121 and 126
- Established in 2008-09.
- Rate for 2015-16 is \$49.59/credit hour.
- Funds are allocated by the Provost.
- F.S. 1009.24, "the revenues from the tuition differential shall be expended for purposes of undergraduate education."

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#### Non-E&G: Auxiliary

- OMNI funds 3XX
- Primarily sales to University departments, students, faculty, staff, and others. Also includes some non-E&G student fees. Spending from an auxiliary should be consistent with its mission/purpose.
- Note: Surplus revenues from Market Rate Tuition auxiliaries (OMNI fund 325) may be used in support of non-auxiliary activities, but must follow E&G/auxiliary spending guidelines

#### Non-E&G: C&G

- OMNI funds 520-570
- From contracts and grants related to sponsored research.
- Spending must comply with all university and agency requirements, and must follow the terms of the contract/grant.
- Budget Office policies and procedures cover everything except sponsored research activities under the purview of SRA.

#### Non-E&G: Student Activities

- OMNI fund 610
- Primarily the Activity and Service (A&S) fee, along with some self-generated revenues from the FSU Flying High Circus, the Ogelsby Union, etc.
- A&S fee revenues are allocated by SGA and should be spent to benefit the student body in general. A&S fee revenue may not be spent on activities for which an admission fee is charged to students (except for SGA-sponsored concerts).

## Non-E&G: Technology Fee

- OMNI fund 615
- From the technology fee paid by students. Spending should enhance instructional technology resources for students and faculty.
- Funding is distributed in three ways: (1) one-third to the colleges based on an allocation model that uses each college's most recent total student credit hours; (2) one-third to the central IT organizations based on a similar model; (3) most or all of the final one-third to faculty or staff projects that enhance instructional technology.

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## Non-E&G: Vending

- OMNI fund 620
- Commissions from vending machines (over 250 on campus!).
- Funds are allocated from the President to the VPs and then to the colleges/departments.
- Spending must result in a general benefit to the university.

#### **DESIGNATIONS**



- <u>Dean, Director, Department Head or Chair (DDDHC)</u> typically delegates budgetary responsibility, but holds ultimate responsibility for the fiscal soundness of a department.
- <u>Authorized Signer</u> those designated to approve transactions.
- Note: Being listed as DDDHC or Budget Manager does not automatically make an employee an Authorized Signer.

#### • Budget Manager:

- Serves as the official contact for the department on financial matters.
- Ensures that departmental ledgers are reconciled to supporting documents.
- Identifies and corrects invalid department-fund combinations.
- Completes and submits required documentation.
- Maintains departmental balances.

• Designations can be found via the Chartfield Values link in OMNI-Financials.





• Designations can also be found by running the query: FSU\_CF\_DEPT\_ALL\_DESIGNATIONS

#### FSU\_CF\_DEPT\_ALL\_DESIGNATIONS - DDDHC, Bud Mgr, AuthSig Email DeptID like 046000 LAST\_NAME - LastName w % % View Results Download results in: Excel SpreadSheet CSV Text File XML File (2 kb) View All Dean\_DptHd\_Dir\_Chair Email ID Dean DptHd Director Chair Name **Budget Acct Mgr Name** 1 046000 **Budget Office** Lake, Michael P mlake@admin.fsu.edu deNagy, Corbin Andrew 2 046000 Budget Office Lake, Michael P mlake@admin.fsu.edu deNagy,Corbin Andrew 3 046000 **Budget Office** mlake@admin.fsu.edu Lake, Michael P deNagy, Corbin Andrew



- Departments may update the designations by using the *Update* Existing Department ID Form found on the Budget Office website (http://budget.fsu.edu/Forms).
- Note: If changing the DDDHC, have the new DDDHC's supervisor sign as the approver (#8 on the form).

- Budget Office policies and procedures cover everything except sponsored research activities under the purview of SRA.
- Our office maintains DDDHC, Budget Manager and Authorized Signer, while SRA maintains project personnel.
- Updates may need to be made through SRA along with Chartfield Values (see *Sponsored Projects Personnel Change Form* at http://www.research.fsu.edu/research-offices/sra/forms/)

#### SPENDING CONSTRAINTS



## Budget

- <u>Budget</u> is the authority to spend.
- Prior to the start of each fiscal year, departments formulate an annual operating budget.
- Once approved, this budget is booked in the commitment control (KK) ledgers in OMNI.
- Each department's spending is controlled by their budget\*. That is, a department cannot spend more than they have budgeted on a particular department-fund-account combination.



## **Spending Constraints**

- For E&G and non-E&G (excluding C&G and Construction) departments, "Budget Checking" in OMNI will prevent transactions from being processed without sufficient funds at the department-fund-account level.
- Non-E&G departments must also have sufficient cash. These departments could spend into a cash deficit, as there is no "Cash Checking" in OMNI.
- Note: Having sufficient budget (authority to spend) does not mean the department has sufficient cash.

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## **Spending Constraints**

• E&G and non-E&G Budget Managers should monitor their Available Balance.

• Non-E&G Budget Manager should also monitor their Departmental Cash Balance.

## **Spending Constraints**

Budget Errors prevent financial transactions from posting.

Budget Error	To Correct
Budget is Closed	<ul> <li>Sponsored Research Only: Contact SRA</li> <li>All Others: Contact the Budget Office</li> </ul>
Exceeds Budget Tolerance (The transaction did not pass "Budget Checking")	• Follow procedures to increase Available Balance
No Budget Exists (The department-fund-account combination has not been activated in OMNI)	• If possible, perform a Budget Transfer to add budget to the combination. If not, contact the Budget Office.



#### **CORRECTING DEFICITS**



#### **Available Balance Deficits**

- <u>Available Balance</u> = Budget Encumbrances Expenses
- There are a few ways to check available balance:
  - Budgets Overview
  - Budget Detail
  - OBI Available Balance
- Job aids located at <a href="http://budget.fsu.edu/Training-Resources">http://budget.fsu.edu/Training-Resources</a>.
- Three possible ways to fix an Available Balance deficit: <u>Expense</u>

  <u>Transfer</u>, <u>Release Encumbrances</u>, <u>Budget Adjustments</u>

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## Expense Transfer

- Expense Transfers are processed by General Accounting using the Departmental Online Journal Entry Form (DOL).
- Can transfer between departments and/or funds
  - on E&G should not be transferred to an Auxiliary)
- Payroll corrections are processed by Payroll using the Retroactive Distribution of Funding Form (RDF).



#### Release Encumbrances

- Go through your encumbrances to see if anything can be closed/cancelled:
  - Purchase Orders
  - Travel Authorizations
- Adjust funding sources to move payroll encumbrances to another department/fund, as appropriate.

## Types of Budget Adjustments

• Annual operating budgets are estimates and may require adjustments so that departments may continue to spend as needed:

Description		Туре	Funds
Budget Journals (Budget Office use only)	Recurring Original	Permanent	E&G only
	Non-Recurring Original	Temporary	Any
	Recurring Adjustment	Permanent	E&G only
	Non-Recurring Adjustment	Temporary	Any
Budget Transfers	Recurring Transfer	Permanent	E&G only
	Non-Recurring Transfer	Temporary	Any

#### Budget Journals

- The most common budget journal is a non-recurring adjustment.
- Example: An auxiliary receives an unplanned contract which brings in additional revenue and requires increased budget to allow spending.
- The department would request additional budget from the Budget Office who will review the request and post the journal.

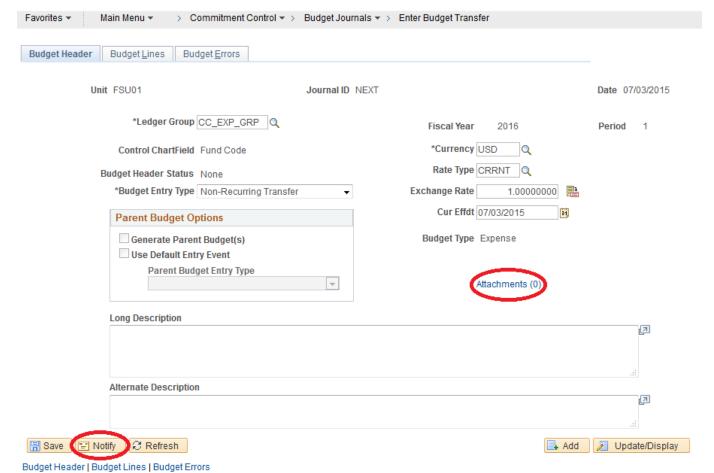
#### Budget Journals

- The Budget Office will not increase budget:
  - o If the department has sufficient budget available
  - Without justification (e.g., new contract brings in additional revenue and requires increased spending)
  - o If the department will not have sufficient cash to warrant additional budget
- Contact the Budget Office if you believe you need a budget adjustment.

- Overview of Budget Transfers
- Departmental Guide to Budget Adjustments
- Located at <a href="http://budget.fsu.edu/Training-Resources">http://budget.fsu.edu/Training-Resources</a>.
- Getting the role (Note: Being a Budget Manager does not automatically grant Budget Transfer access)

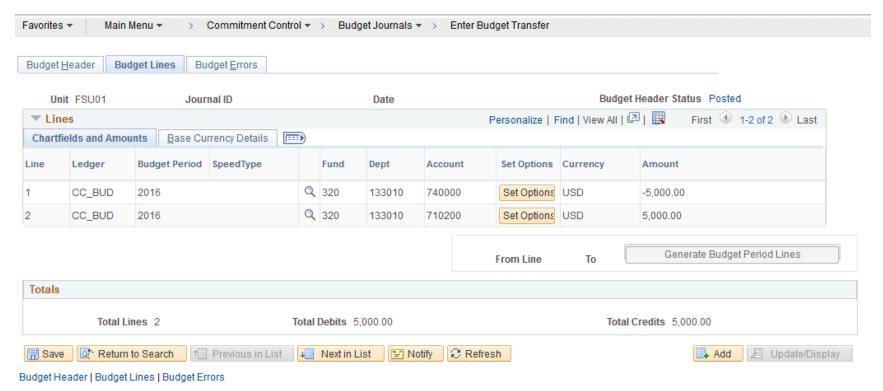
- Some budget transfers must be posted by the Budget Office (refer to Overview of Budget Transfers).
- To facilitate a quick turnaround, departments are encouraged to attach any supporting documentation (e.g., memos or emails) to the budget transfers in OMNI.

• Departments are encouraged to use the "Notify" button to let the Budget Office know that the transfer is ready to be posted. (Send notification to budget@admin.fsu.edu.)





• Need to transfer \$5,000 to clear deficit in 133010-320-710200:





### **Budgetary Accounts**

- <u>Unallocated Balance</u> (999001)
  - For E&G-Carryforward funds (126, 140, 240, 241)
  - Difference between July 1 Carryforward balance and budget expenditures

July 1 CF Balance	Budgeted Expenditures	Unallocated Balance
\$50,000	\$45,000	\$5,000

July 1 CF Balance	Budgeted Expenditures	Unallocated Balance
\$50,000	\$55,000	\$(5,000)



# **Budgetary Accounts**

- Addition to Fund Balance (999002)
  - For non-E&G funds (3xx,7xx, 510, 6xx)
  - Result of budgeted revenues exceeding budgeted expenses

Account	Budget
Revenue	\$10,000
Expenses	\$8,000
Addition to Fund Balance	<b>\$2,</b> 000

#### **Cash Deficits**

- OMNI Financials
- Main Menu
- Reporting Tools
- Query
- Query Viewer
- Query Name: FSU\_DPT\_LEDGER\_SUM\_W\_CF
- One way to fix a cash deficit: <u>Expense Transfer</u>



### Expense Transfer

- Expense Transfers are processed by General Accounting using the Departmental Online Journal Entry Form (DOL).
- Can transfer between departments and/or funds
  - Maintain reporting integrity
- Payroll corrections are processed by Payroll using the Retroactive Distribution of Funding Form (RDF).

# Correcting Deficits

- Budget Managers should monitor their available balance (E&G and non-E&G) and cash balance (non-E&G only) at least weekly.
- The Budget Office contacts Budget Managers with departments in an available balance and/or cash deficit at the beginning of every month.

### **FAQ**



# Reconciling Beginning CF Budget

Budget Entity	Accounts	Funds Kept by Department
E&G	OPS Expense OCO Special Categories Carryforward	June 30 <sup>th</sup> Encumbered Balance + Available Balance
	Salary	\$0 – Excess funds are swept to the University Central Reserve
Non-E&G	Cash	June 30th Fund Balance

• Job aid available at <a href="http://budget.fsu.edu/Training-Resources">http://budget.fsu.edu/Training-Resources</a>.



#### **Chartfield Values**

- Can unused department IDs be inactivated or deleted?
  - o Answer: At this time, we are unable to inactivate department IDs. We cannot delete department IDs because we must retain historical records.

	SetID SHARE	Department 046000			
fective Date		Find   View	/ All	First 1 of 1	Las
*Effec	tive Date 06/25/2015	Attributes	L	ong Description	+ -
	*Status Active -	Budgetary Only			
*De:	scription Budget Office				
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000066124 Q	Perkins,Katherine Anne		+ -	-	
	deNagy,Corbin Andrew		+ -	-	
000079761					



#### **Chartfield Values**

- Can more than one Budget Manager be listed?
  - Answer: OMNI only allows for one person to be listed.

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### Rate vs. Salary

- Rate is the annualized pay attached to a position (doesn't include fringe benefits)
- Salary is rate plus fringe benefits

#### Example:

- o An employee's Rate, or annual pay, is \$30,000
- The University pays an additional \$8,400 for the employee's health insurance, retirement, etc.
- The Salary budget for the employee is \$38,400



# E&G Salary Budgets

- No longer managed by the Budget Office outside of OMNI
- Position Budgeting & Rate Management maintained in Hyperion
- Budgets in OMNI will need to be adjusted as changes occur (e.g., pay increases, positions transferred between departments, etc.)
- Handled by "School Managers," who typically work in the Dean's Office.

### **RESOURCES**



# Training

- The Budget Office offers two other courses:
  - BTBUD2 Introduction to Auxiliaries
    - o For Budget Managers and other fiscal personnel. An introduction to Auxiliaries, including how to create a new auxiliary, classification of different auxiliary types, policies and procedures, rate methodology, audit expectations, and record retention requirements. Other topics covered include a timeline of important dates, overhead assessments, and available resources.
  - BTBUD3 Auxiliary Rate Calculation
    - o For budget managers and fiscal personnel who prepare University auxiliary rate calculations. This class covers regulatory framework for a rate calculation, Basic concepts for calculating a rate, an example of an auxiliary rate calculation along with reconciliation of expenses and an allowable cash balance worksheet using University financial records, documents and resources, and models for estimating auxiliary revenue hourly, cost plus and cost plus fixed.



### Job Aids

- Can be found at <a href="http://budget.fsu.edu/Training-Resources">http://budget.fsu.edu/Training-Resources</a>
  - Budget Details
  - Budgets Overview
  - Identifying Invalid Combos
  - BI Available Balance Report
  - Overview of Budget Transfers
  - Departmental Guide to Budget Adjustments
  - Salary and Benefits Calculator
  - Wages and Benefits Calculator



### Queries

- <u>Designations</u>
  - FSU\_CF\_DEPT\_ALL\_DESIGNATIONS
- Available Balance
  - FSU\_BUD\_AVAIL\_BAL\_DIM
- Budget Adjustments
  - FSU\_BUD\_JRNL\_NO\_TYPE\_PROMPT
  - FSU\_BUD\_JRNL\_W\_TYPE\_PROMPT
- Non-E&G Cash Balance
  - FSU\_DPT\_LEDGER\_SUM\_W\_CF



### Budget Adjustment Definitions

Р	Q	R
Line Descr   v	Amount	Bd Hdr Statu ▼
Budget A&P Salary	-550000.00	0 P
Budget Expense	2000.00	0 N
Budget Expense	5000.00	0 S
Budget Matriculation Fees	9000.00	0 E

Bd Hdr Status	Definition	What does it mean?
P	Posted	Transfer was posted
N	None	Transfer saved, but not processed
S	Security Error	Invalid access to one or more department/fund/account - Contact the Budget Office
Е	Error	Varies - Contact the Budget Office



#### The End

- Questions?
- Corbin deNagy
  - 。 645-0050
  - 。 cdenagy@admin.fsu.edu